

MAXIMIZING UNIT READINESS DURING COVID-19: LEADER QUICK-GUIDE TO HEALTH PROMOTION

Soldiers have reported concerns about COVID-19 and its impact on the health of their family and friends, their finances, and on unit and mission readiness. Confronted with this historic challenge, leaders have an opportunity to make a difference in the quality of life and readiness of their Soldiers.

Below are a number of leadership steps that can help strengthen and protect the physical and behavioral health of their Soldiers and units.

LEADER ACTIONS TO PROMOTE UNIT READINESS DURING COVID-19 ☐ Lead by example by following health guidelines to reduce the spread of COVID-19 (such Lead by as social distancing, handwashing, using mask/face covering). Example ☐ Share with your Soldiers how the COVID-19 pandemic has personally impacted you. ☐ Share up-to-date, consistent, and accurate information about the COVID-19 pandemic. □ Provide updates about recent COVID-19 pandemic related developments. Educate ☐ Encourage Soldiers to report any symptoms of COVID-19 they might have. ☐ Acknowledge the stress of uncertainty related to the COVID-19 pandemic. ☐ Emphasize taking care of each other during the COVID-19 pandemic. Acknowledge ☐ Encourage Soldiers to identify what can and cannot be controlled about the COVID-19 the Situation pandemic. ☐ Discuss plans to maintain unit readiness during the pandemic. ☐ Encourage Soldiers to think positively during this COVID-19 pandemic. ☐ Focus on what to be grateful for during the COVID-19 pandemic. Deal in **Optimism** ☐ Remind Soldiers during the COVID-19 pandemic that we are here to serve with honor, serve a mission, and serve a greater purpose. ☐ Modify unit tasks to prevent Soldiers from working in close proximity to one another. Set the ☐ Ensure Soldiers have basic supplies for daily living (like food, soap, and toilet paper) **Conditions** during the COVID-19 pandemic. ☐ Take steps to keep Soldiers socially connected as a unit during the COVID-19 pandemic.

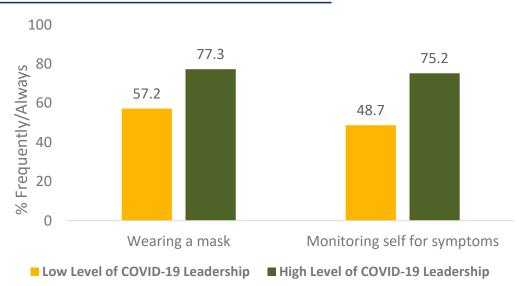
SOLDIERS SURVEYED ABOUT COVID-19



More than 20,000 Soldiers completed the anonymous Behavioral Health Advisory Team (BHAT) COVID-19 survey in 2020, a collaboration between the Walter Reed Army Institute of Research and the Army Public Health Center.

RESULTS: PREVENTIVE HEALTH PRACTICES

Soldiers who said that their leaders engaged in COVID-19 leadership behaviors were more likely to engage in preventive medicine practices than those who said their leaders did not engage in COVID-19 leadership behaviors. This relationship held even after accounting for general leadership ratings, COVID-19 concerns, and Soldier rank.



RESULTS: BEHAVIORAL HEALTH

Less Loneliness
Less Depression
Less Anxiety
Fewer Alcohol Problems
Fewer Sleep Problems

Soldiers who said that their leaders engaged in COVID-19 leadership were less likely to report behavioral health problems than those who said their leaders did not engage in COVID-19 leadership, even after accounting for general leadership ratings, COVID-19 concerns, and Soldier rank.

MAKING THE LINK

These results suggest that it takes more than simply being a good leader—it means you need to be a good leader in managing your unit's stress related to COVID-19. These results also mean that Soldiers of all ranks stand to benefit from leaders who take action to maximize unit readiness during the COVID-19 pandemic.



Walter Reed Army Institute of Research = Army Public Health Center



For current COVID-19 information:

https://phc.amedd.army.mil/covid19 • https://www.coronavirus.gov/

The Military Health System Nurse Advice Line is available 24/7: Call 1-800-874-2273 option #1

or visit https://www.health.mil/l-Am-A/Media/Media-Center/NAL-Day-at-a-glance For more information, contact your installation's Department of Public Health.

